



Doncaster
Delivering Together

Investment Plan
2024 – 2025

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Foreword from Mayor Ros Jones

In 2021, Team Doncaster launched the Borough Strategy; Doncaster Delivering Together. At its core is the mission of Thriving People, Places and Planet. Our ambition is to improve the wellbeing of all the people and communities of our city, while embedding regenerative and sustainable approaches to ensure future generations have the tools to build upon this.

Our ambition is one thing, but more crucial is the roadmap to deliver on this. As a place of places, with 88 communities that make up the fabric of our city, we need to ensure that investment is shared and that our approach is strategically driven and coherent, recognising and building on the strengths and diversity of our different places.

Since introducing the first Doncaster Delivering Together Investment Plan in July 2022, there has been significant progress as we move forward in our commitment to the decade of delivery that was set out in Doncaster Delivering Together. Following the success of Levelling Up Fund Round 1, £18.6m worth of investment is being used to redevelop the Civic Quarter, Waterfront, Markets and Corn Exchange. A further £17.95m has been secured as part of Levelling Up Fund Round 3, which will be utilised to deliver improvements in Doncaster North. In addition, we have set out our plans for the near £9m of UK Shared Prosperity Fund and projects totalling over £2.8m from the Community Renewal Fund have been successfully delivered.

There has, however, been significant challenges, most notably the decision by Peel to close Doncaster Sheffield Airport, however the fight is not over! I have been immensely proud by the way in which the people and businesses of Doncaster have collectively stood tall on this issue. We remain committed to securing the future of our airport, we have recently signed a 125-year lease for the airport site and we are currently finalising the procurement process to appoint an operator. This airport has the potential to be the jewel in the crown of the Doncaster and South Yorkshire economy. It is an investment in the future of this great city and the region.

Of course, our commitment to a successful operational airport has significant implications on our investment priorities going forward, but only goes to highlight more clearly than ever the need for a strategically driven approach to investment. This way, we can be proactive and place-based in our investments, ensuring that the right projects get put forward for the right funding opportunities. This approach is vital as we look to secure both present and future investments that will shape our city and the prospects of all our residents.

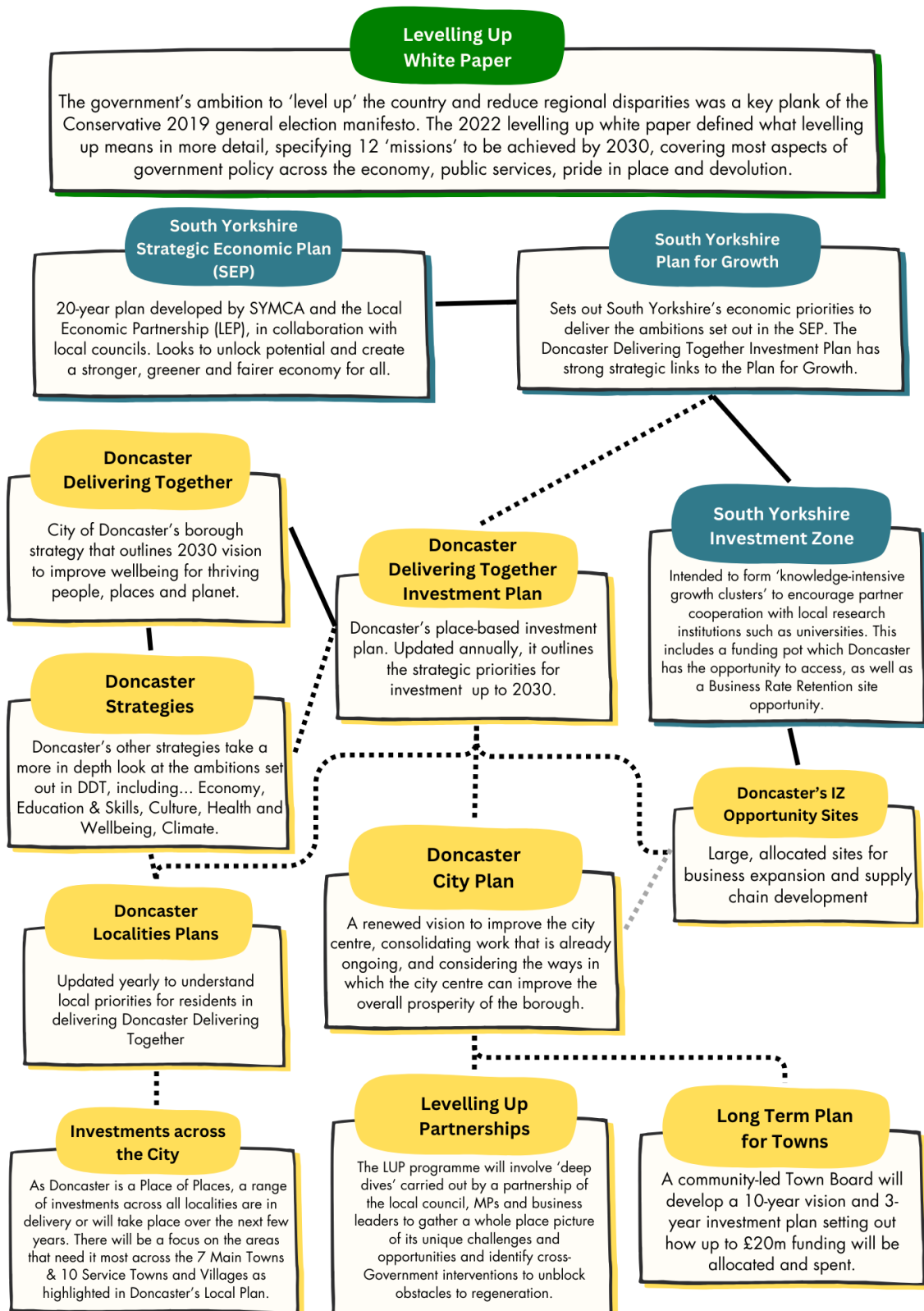
We are continuing to secure vital investment opportunities for Doncaster. In March 2023, Doncaster was selected for a Levelling Up Partnership, meaning Doncaster is set to benefit from potentially £20 million in capital funding. In October 2023, the government announced that Doncaster would receive up to £20 million in funding over 10 years as part of a Long-Term Plan for Towns scheme to be spent on local people's priorities for the City Centre. Furthermore, as part of the South Yorkshire Investment Zone, Doncaster will have a number of key sites for investment.

I am keen to deliver for Doncaster, and this plan sets out the opportunities for investment that can help all of Doncaster to reach their potential and to deliver our ambitions for thriving people, places and planet.



Strategic Context

To ensure our plan improves the wellbeing of people, places and the planet, it is crucial that the investments set out in this plan meet our strategic objectives. This is not just about achieving our ambitions locally, but also to ensure that we meet regional and national strategic objectives, to reflect the wider eco-systems Doncaster operates in. This will be key to help tackle our wellbeing challenges and maximise opportunities for economic growth.



National Strategic Context – Levelling Up

On 2 February 2022 Government published its long-awaited policy paper [Levelling Up the United Kingdom](#). Central to the Government's plan for 'Levelling Up' was the establishment of 12 new missions across four broad areas:

- Boosting productivity and living standards by growing the private sector, especially those places where they are lagging;
- Spreading opportunities and improving public services, especially in those areas where they are weakest;
- Restoring a sense of community, local pride and belonging, especially in those places where they have been lost; and,
- Empowering local leaders and communities, especially in those places lacking local agency.

Doncaster has been categorised as Level 1 under the UK Government's Levelling Up [prioritisation of places model](#).

In March 2023, Doncaster was selected for a **Levelling Up Partnership**, which will involve a 'deep dive' carried out by a partnership of the City of Doncaster Council, relevant MP, local partners and business leaders. The aim of the 'deep dive' will be to gather a whole place picture of Doncaster's unique challenges and opportunities to unblock obstacles to regeneration. The city is set to benefit from potentially £20m in capital funding as part of this initiative. Doncaster is the last of the Levelling Up Partnerships to commence and indications suggest any money allocated will have to be spent in 12 months.

In October 2023, the government announced that Doncaster would receive up to £20m funding to invest in local regeneration priorities over a 10-year term as part of a **Long-Term Plan for Towns** scheme. A community-led Town Board will develop a 10-year vision with an initial 3-year delivery plan, setting out how that funding will be spent.

Our approach to investment therefore needs to reflect these opportunities at our disposal, at a regional and national level, in a way that meets our borough-wide strategic objectives and matches the distinct needs of our communities in our 'Place of Places'.



Regional Strategic Context – South Yorkshire

The South Yorkshire Mayoral Combined Authority (SYMCA) is formal partnership of councils that shapes policy and has direct powers over themes such as transport, economic development and regeneration. Operating regionally across South Yorkshire, and formed in 2014, the constituent members represent the four South Yorkshire local authorities, including Doncaster.



Key to the success of the SYMCA is delivery of the [Strategic Economic Plan](#) 2021-2041 (SEP). The SEP is 20-year plan developed by SYMCA and the [Local Economic Partnership \(LEP\)](#), in collaboration with local councils, which highlights Doncaster City Centre; South Yorkshire Airport City; and Unity as strategic innovation sites for the City and provides a focus for economic development to unlock potential and create a stronger, greener and fairer economy for all.

South Yorkshire's Plan for Growth sets out South Yorkshire's economic priorities to deliver the ambitions set out in the SEP. The Plan for Growth has three pillars; growth of the traded sector to attract investment and support high value jobs; driving a minimum standard for all residents across key economic enablers, and, regeneration – investing in place; this DDT Investment Plan.

In July 2023, South Yorkshire was announced as the UK's first [Investment Zone \(IZ\)](#) focused on Advanced Manufacturing. The intention of the Investment Zone is to form 'knowledge-intensive growth clusters' to encourage partner cooperation with local research institutions such as universities. The Investment Zone will officially commence in April 2024, and Doncaster has a number of key sites that form part of the Investment Zone (see page 8).

The IZ provides access to £160m over 10 years to support investment and growth across these sites, and others in South Yorkshire. The South Yorkshire Airport City site is also a designated Business Rate Retention site (see page 8).

Integrated Care Systems (ICS)

ICS's are formed by organisations that come together to plan and deliver joined up health and care services, and to improve the lives of people who live and work in the area.



Following several years of locally led development, recommendations from NHS England and NHS Improvement and Royal Assent of the Health and Care Act (2022), on 1 July 2022, 42 ICSs were established across England on a statutory basis, including our own South Yorkshire Integrated Care System.

The purpose of ICSs is to bring partner organisations together to:

- improve outcomes in population health and healthcare
- tackle inequalities in outcomes, experience and access
- enhance productivity and value for money
- help the NHS support broader social and economic development

Key to the delivery of place-based interventions and investments will be the work of the ICS, including the [South Yorkshire Integrated Care Partnership Strategy](#).

Local Strategic Context – Doncaster Delivering Together

In September 2021, Team Doncaster launched [Doncaster Delivering Together](#) (DDT), our 10 year Borough Strategy, that marks a significant change of gear in the collective effort to improve the wellbeing of everyone in the borough. It has one central mission **thriving people, places and planet**, supported by our **Wellbeing Wheel** that shows our six long-term goals and our 'Great 8' priorities that will drive our work and actions.



Figure 1: Doncaster Delivering Together Great 8 Priorities

[Supporting Strategies](#) take a more detailed look at Doncaster's priorities. As these strategies are developed and delivered, new strategic investment priorities will emerge. For example, over the next year, the [Doncaster Economic Strategy](#) will continue to develop and key strategic priorities will emerge which will be embedded into the delivery of our Investment Plan.

To ensure high-level strategies meet the needs of local people through 'local solutions for local people', [Locality Plans](#) have been developed and are updated annually to reflect new and updated priorities. These priorities are critical to informing the investments within this plan. As outlined later in this document, the [DDT Investment Map](#) highlights the scale of investment across all Localities.

Regenerative Investment

Key to our place-based approach to investment, and the delivery of Doncaster Delivering Together, is the notion of being **regenerative**.

Regeneration, when used in its fullest sense, marks a fundamental shift in thinking and in action in environmental, economic and social change. It recognises the interdependence of the challenges we are facing today across climate change and bio-diversity loss, as well as social and economic inequality.

In recognising that interdependence of challenges, we must also recognise the interdependence of solutions and opportunities. Regenerative Investment, therefore, seeks to take a collaborative and holistic approach to move from siloed and static to interdependent and evolving.

Regenerative Investment Principles

Regenerative thinking, and therefore regenerative investment has some key components, as outlined in DDT. This is about having purposeful, mission-orientated innovation to improve wellbeing for people, places and planet.

- New ways of doing things
- Shared responsibilities
- Regenerative development
- Working closer with communities
- Whole life, whole system integration
- Intelligence-led interventions

Doncaster's Place-based Approach to Investment

With a diverse spatial geography, reflected in our distinct communities, town centres, villages, green spaces and more, it is critical that **our approach to regenerative investment in Doncaster is firmly rooted in our understanding of our place**. The Investment Plan outlines priorities across Doncaster, but central to this are **spatial priorities** which help define the nature of investment across the borough.

City Centre

A City Centre Strategy is currently in development which will include a renewed vision for the role the centre should play in Doncaster's economic and social prosperity. It will build on the 2016 [Urban Centre Masterplan](#), our £24.8m [Doncaster Town Investment Plan](#) and our £18.6m [Levelling Up Fund round 1 programme](#). It will provide a home for the activity developed through **Levelling Up Partnership** and **Long-Term Plan for Towns** as mentioned previously. The City Centre is also listed as a **Sub-regional Strategic Innovation Site** in the Strategic Economic Plan (SEP) as well as a **Growth Zone** in the South Yorkshire Growth Plan.

Investment Zone Opportunity Sites

As part of the South Yorkshire Investment Zone, Doncaster has five Opportunity Sites across the borough which have the potential to drive innovation in the advanced manufacturing sector and create change at scale to bring benefits to the wider region.

- [GatewayEast](#) has been selected as an Opportunity Site but also as a Business Rate Retention site as part of the South Yorkshire Investment Zone. This is subject to an agreement on the operational status of Doncaster Sheffield Airport and the South Yorkshire Airport City programme. Doncaster Sheffield Airport is also listed as a Sub-regional Strategic Innovation Site in the Strategic Economic Plan (SEP).
- **Doncaster North (Thorne)**
- **City Centre Corridor** – The City Centre Corridor Opportunity Site comprises of the following:
 - Waterfront
 - Minster Canal
 - Marshgate (Underdeveloped site & Existing Employment Policy Area)
 - Waterdale
 - Balby Carr
- [Unity](#) at J5, M18 is one of the North of England's key regeneration schemes – a 250-hectare development that will deliver 3,500 homes, over 7,000 jobs and a host of social infrastructure benefits, including the already completed 3km link road that has boosted the economic competitiveness of some of Doncaster's most deprived communities. Additionally, our [Stainforth Town Investment Plan](#) is bringing **£21.6m** worth of capital investment to the area. Unity is also listed as a Sub-regional Strategic Innovation Site in the Strategic Economic Plan (SEP).
- **Carcroft Common**

Investments across the City

As Doncaster is a Place of Places, a range of strategic-led, place-based investments across all localities are in delivery or will take place over the next few years. There will be a focus on the areas that need it most across the 7 Main Towns & 10 Service Towns and Villages as highlighted in the [Doncaster's Local Plan 2015-2035](#): Adwick – Woodlands; Armthorpe; Conisbrough & Denaby; Duncroft, Dunsville, Hatfield & Stainforth; Mexborough; Rossington; and Thorne & Moorends. As well as **10 Service Towns and Villages**: Askern; Auckley –

Hayfield Green; Barnburgh – Harlington; Barnby Dun; Bawtry; Carcroft – Skellow; Edlington; Finningley; Sprotbrough; and Tickhill.

Examples of investment include:

- Dome Leisure Investments and improvements
- Thorne Leisure Centre improvements
- Askern Country Park and Pool improvements
- Mexborough City Region Sustainable Transport Settlement Application
- Development of plans for Rossington, Thorne & Moorends and Mexborough, Conisbrough and Denaby
- Levelling Up Round 3 funding for Mexborough and Moorends
- £21.6m Stainforth Town Deal
- Housing and Well-being facilities Options appraisal for Edlington
- Council House Build programme
- Thorne and Hatfield Moors.

Strategic Priorities

Key strategic priorities have been identified across Doncaster. These priorities are key to help deliver on our local strategies, including the priorities within our Locality Plans and regional SYMCA ambitions. These are outlined in the ‘**Spatial Priorities**’ and ‘**Strategic Investment Priorities**’ sections.

To deliver these key strategic investments, local, regional and national partnerships will be vital.



South Yorkshire Airport City (Gainshare)

Re-opening Doncaster Sheffield Airport is the number one priority for investment for the City of Doncaster Council. It is vital to the economic prosperity of Doncaster and the South Yorkshire region as a whole.

We are therefore making a clear commitment to direct Gainshare funding (that has not already been allocated to other projects) to the South Yorkshire Airport City programme to reopen the airport and to develop a cluster of high value economic activity on the site including employment, retail and leisure, as well as returning planes to the sky.

In March 2024, a 125-year lease was signed. This is a significant step forward in our plans to reopen our airport. The next step is appointing an operator and investor who will manage and develop the airport. We will continue to work closely with South Yorkshire Mayoral Combined Authority to fulfil the ambitions of the people of Doncaster to reopen Doncaster Sheffield Airport.

Identifying Funding

There is currently an insufficient level of funding to deliver the level of investment Doncaster requires to succeed. It is therefore vital that we are resourceful with the funding available to us, this will include the following commitments...

- **Gainshare** funding will be prioritised for the Waterfront and for the South Yorkshire Airport City programme.
- **Transport related projects** are to be funded by transport related grant funding opportunities.
- **City of Doncaster Council capital budget** mainly to be used for assets that require urgent investment.
- **Section 106** Funding will continue to be optimised to deliver infrastructure schemes¹

¹ Planning obligations known as Section 106 Agreements are used to mitigate the impacts of the development through the contributions from developers towards infrastructure, education and affordable housing. For more information please see [Section 106 Infrastructure Funding Statement 2022-23 \(doncaster.gov.uk\)](https://doncaster.gov.uk/section-106-infrastructure-funding-statement-2022-23)

Progress Since April 2023

This DDT Investment Plan product is updated annually, as such we have made significant progress since the last iteration of this plan was published in April 2023.

South Yorkshire Airport City



Since April 2023, momentum at SY Airport City continues with the demonstrable activities undertaken:

- Market Engagement Activity undertaken over summer 2023;
- Financial Viability Assessment undertaken by Ernst & Young
- The Outline Business Case (OBC) covered an economic assessment of options suggesting gross benefits in the range £1.0 billion to £2.3 billion attributed to re-opening DSA (2023 prices and net present values), with a primary forecast of £2.0 billion.
- Numerous site condition surveys complete – indication the site is in better state of repair than 50% of UK airports.
- We have highlighted previously the procurement activity that is required to secure an airport operator for DSA, what is a three-phase process which commenced in September 2023 with over 35 interested parties declaring an interest within Phase 1; we are now down to the final phase where operators are required to complete their detailed business plans for DSA, we envisage this final phase will be assessed and completed by the Council in Summer 2024.
- Continued strategic lobbying of Civil Aviation Authority to retain DSA airspace.
- SYMCA outline business case approved at February 2024 SYMCA board. We are now progressing the Full Business Case to access SYMCA funding.
- In March 2024, a 125-year lease was signed which will help to ensure the future of the airport site.
- Investment Zone – Opportunity for Gateway East and DSA04 to be included and access benefits of IZ status, (Dependant on an operational Airport)

Levelling Up Fund: Round 1



£18.61m DLUHC funding to deliver improvements within the City Centre, including:

- **Enterprise Market Place** – renovating the historic Grade II* Listed Corn Exchange, improving shop fronts in the surrounding conservation area.
- **Cultural & Civic Quarter (CCQ)** - improvements including the demolition of buildings to make way for high quality public realm.
- Remediation of the contaminated **Waterfront** site in preparation for future use.

Works already completed include:

- Restoration of stonework to Corn Exchange and internal works underway; shop fronts improvements being delivered.
- Design work and planning activities completed for CCQ improvement.
- Site investigation completed for Waterfront.

To be completed in 2024/25

- Corn Exchange to be reopened.
- CCQ (library) demolition completed and replacement with public realm.
- Waterfront site remediation completed, including temporary public realm (pending future development opportunities)

Levelling Up Fund: Round 3



£17.95m provisional funding from DLUHC to deliver improvements within the Doncaster North constituency.

Projects to be delivered by March 2026.

To be completed in 2024/25:

- Contracting with DLUHC
- Commencement of activity on agreed sites

Town Deals



£24.8m Doncaster Town Deal – delivering investment into Doncaster’s urban core to enhance and kickstart new investment and economic opportunities

£21.6m Stainforth Town Deal – delivering community and investment projects to maximise opportunities that arise through the wider Unity Project, connecting people to jobs and raising aspirations

Investment Zone announcement & Opportunity Sites



In July 2023, South Yorkshire was announced as the UK’s first [Investment Zone \(IZ\)](#) focused on Advanced Manufacturing. The IZ provides access to £160m over 10 years to support investment and growth across these sites, and others in South Yorkshire. The intention of the Investment Zone is to form ‘knowledge-intensive growth clusters’ to encourage partner cooperation with local research institutions such as universities. The Investment Zone will officially commence in April 2024, and Doncaster has a number of key sites that form part of the Investment Zone. The South Yorkshire Airport City site is also a designated Business Rate Retention site (see page 8 for more detail).

One Million Trees



Fulfilling Doncaster’s ambition to increase tree coverage from 13% to 17% through planting one million trees across the borough by 2031.

The Council will work with schools, private sector businesses, parish councils, partners, landowners, and voluntary organisations, along with the people of Doncaster to increase the number of trees planted and maintained across the city

Over 175,000 trees have been planted so far.

Hybrid Air Vehicles Production Facility



Conditional Gainshare approval has been provided by SYMCA for investment in Hybrid Air.

Electric Vehicle Charging



Completed: 56 EV Charging Points have been installed across the borough including Town ward, Bessacarr, Thorne, Mexborough, Askern, Adwick, Rossington and Kirk Sandall.

Upcoming: The installation of on street residential EV charging to assist residents without off street parking. Commencing with 100 EV charge points across 10 locations and a further programme to follow boroughwide. Delivery commencing in April 2024.

UTC 2

A second University Technical College (UTC) has been announced for Doncaster which marks another positive step in the delivery of Doncaster's all age ten-year Education and Skills Strategy. This second UTC will further support routes into two key sectors: Health and Care, and Green Technology.

Housing Retrofit

The City of Doncaster Council identified a total of 1,800 homes that needed to be treated and upgraded to at least an EPC C rating to help reach Doncaster's net zero aspirations. This project was also framed by the need to tackle a high-level of fuel poverty, being around 17% of homes and with more entering fuel poverty; and to support residents' wellbeing and satisfaction with their homes. The work is driven by an effective stakeholder engagement approach, including Neighbourhood liaison officers.

Completed: 180 homes in Intake and 92 homes across Armthorpe, Wheatley, Ardwick and Carcroft.

Many more homes will benefit as this Housing Retrofit programme continues.

Affordable Housing

Of the seven sites identified for Phase 2 of the Council House New Build programme, six have now secured planning permission with the 7th site being submitted in Spring 2024. The 22/23 financial year was a record year for Affordable completions with 361, it is however anticipated this record will be exceeded in 2023/24 with over 400 properties already completed at the end of December 2023.

Landlord Forums have been conducted in both of the Priority Neighbourhoods of Edlington and Hexthorpe, to share information and engage the Landlords as key stakeholders. Further Landlord Forums to be scheduled City wide. Targeted intervention programmed following Empty Homes Data analysis and using the Stock Conditions Survey finding. During 2023 an independent Options Appraisal was commissioned for the Royal Estate in Edlington with the final report due for publication, following further consultation with Residents, Landlords and other key stakeholders.

Doncaster Dome






£14.4m to focus on improving and enhancing the Lagoons, the main entrance and significant elements of the building fabric and mechanical and electrical systems




Strategic Investment Priorities





Throughout this document, Investment Priorities have been identified to showcase the high-level strategic view of Doncaster's areas of need and areas of opportunities when it comes to investment. A number of spatial priorities have been highlighted which show the links between our existing and in-development strategies and plans.

The following list identifies a further set of Strategic Investment Priorities that are key to achieving thriving people, places and planet by 2030. This programme of strategic priority investments may change over time as projects get funded and priorities develop. This document will therefore be reviewed and updated annually.

Some of the priorities listed may already have some funding but require further investment to fully realise their potential, however, many of these strategically important priorities have currently not been funded and so funding will need to be identified. In some cases, our finite resources may mean some projects identified below cannot be delivered and there may need to be borrowing considerations.

Strategic Investment Priority	Description	Great 8
South Yorkshire Airport City	Doncaster's South Yorkshire Airport City programme to save Doncaster Sheffield Airport from its current closed status to secure jobs and ensure a thriving regional airport.	
International Conservation Exchange, Yorkshire Wildlife Park	Lead: Yorkshire Wildlife Park Yorkshire Wildlife Park remains a key asset and vital to Doncaster's investment ambitions. The City of Doncaster Council will provide partnership support with lobbying central government to access funding opportunities.	
New Hospital, Health on the High-Street & Improving Health Outcomes	Lead: Doncaster Bassetlaw Teaching Hospitals NHS Foundation Trust (DBTH) Following numerous unsuccessful bids to government for a new hospital for Doncaster, DBTH have taken the decision to put those plans on hold for the foreseeable future as they have been told that there will be no government funding for a new Hospital before 2034 at the earliest and even then, nothing would be certain. Our long-term ambition remains for a new hospital for Doncaster, however the focus for the short to medium-term will be to see essential repairs at DRI and bring some health services into our city centre to both improve health outcomes and increase City Centre footfall.	
New Police Station	Lead: South Yorkshire Police	
Doncaster Film Studios	The development of a Film Studio in Doncaster	

NCATI Centre of Excellence for Advanced Manufacturing, Engineering, and Rail	The development of the National College for Advanced Transport and Infrastructure to become a Centre of Excellence for Advanced Manufacturing, Engineering and Rail	
Talent and Innovation Ecosystem	Supporting the development of innovative, place-based approaches to learning and development as part of the Education and Skills 2030 Strategy and the creation of a Talent and Innovation Ecosystem	
University City Doncaster	Supporting the development of Doncaster's University City offer.	
Enterprise and Business Incubation Spaces	Spaces for new and existing enterprises to locate, innovate and grow, supporting entrepreneurship, innovation and business growth across the City	
Sectors of Opportunity - Employment Hubs and Revenue Support	The development of Employment Hubs wrapped around Doncaster's Sectors of Opportunity (Health & Care, Engineering & Manufacturing, Culture, Creative & Digital) to help anyone who may be out of work and needs to find a job, or who is at risk of redundancy.	
Growing Doncaster's Low Carbon Sector	Feasibility work has shown that hydrogen presents a significant opportunity for Doncaster. Work is underway to further explore the opportunities presented by the transition to a low carbon economy, and the use of hydrogen as an alternative fuel source, potentially creating new green jobs across the city.	
Decarbonising Doncaster	A programme to support SME businesses to develop decarbonisation initiatives to assist them to become "greener" and ultimately a more environmentally aware organisation	
Nature for Climate: Peatland Restoration at Thorne and Hatfield Moors	To produce a detailed plan, and for restoration delivery to take place through to 2025. Restoring and protecting peatland at Thorne and Hatfield Moors.	
Housing Retrofit Programme	Housing retrofit programme to improve energy efficiency	
Housing New Build Programme	Development of high-quality affordable homes for rent, which meet the needs of Doncaster's local communities.	
Transforming Cities Fund Continuation Programme	The Transforming Cities Fund aims to drive up productivity through investment in public and sustainable transport infrastructure. The fund has supported numerous projects across the City, and a continuation of the principles would help achieve local visions for transport connections fit for the future.	

Stainforth Wider Town Deal Objectives	Stainforth was successful in obtaining £21.6 million of funding from the UK Government Towns Fund to support the vision in the Stainforth Town Investment Plan. The wider vision has objectives to achieve transformational change to the local area which may require further investment to build on the Towns Fund	
Hickleton Marr / A1/A19 bypass	Lead: Highways England, supported by SYMCA and City of Doncaster Council. A nationally led scheme announced as part of the Network North £36 billion plan to improve transport across the country.	
Askern Rail Station	The development of a new railway station at Askern and passenger services on the Askern line to improve public transport connections and increase access to opportunity.	
Grand Theatre Regeneration	Restore Grand Theatre into an open and usable asset, based on feasibility work. The City of Doncaster Council will provide partnership support with lobbying central government to access funding opportunities.	

Doncaster Delivering Together Investment Plan Map

Doncaster Delivering Together Investment Plan Map is a product which maps and presents key investments within the borough in a user-friendly way. It allows officers, ward members and the public to view our current and planned investment activity across the borough.

It includes both capital and revenue investments that are currently being delivered, being pitched for, or are part of our Strategic Priorities.

This is an iterative product that will be continuously updated regularly to properly reflect the progress of investments in the borough. The date of the most recent update is visible in the top right corner of the map.

The DDTIP Map is accessible on the Team Doncaster website at the following location: [Doncaster Delivering Together Investment Plan - Team Doncaster](https://www.teamdoncaster.org.uk/doncaster-delivering-together-investment-plan).

Investment Map

The Doncaster Delivering Together Investment Plan Map highlights **key investments across the borough** in an interactive way. This will be updated regularly to reflect the progress of investments in the borough (please see top left of map for date of most recent update).

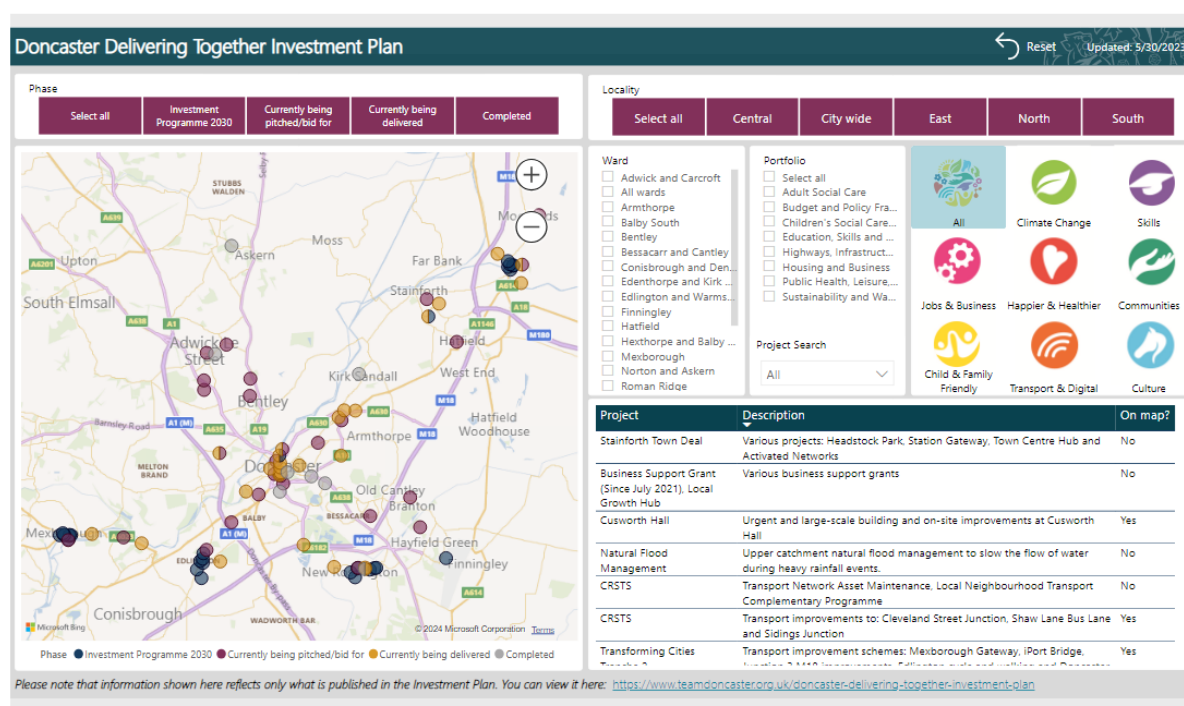


Figure 1 – Doncaster Delivering Together Investment Map (image accessed January 2024)

Localities

The map highlights how the Doncaster Delivering Together Investment Plan continues to make a positive difference across our communities with the Localities filter feature. For more information on how our Localities approach is making a difference to local communities, please visit the [Your Life Doncaster](https://www.teamdoncaster.org.uk/your-life-doncaster) website.

Investment Opportunities

To help deliver many of the investments that will be presented in this plan, there are numerous investment opportunities currently available and known.



Figure 2 Investment Opportunities Golden Thread

Theory of Change

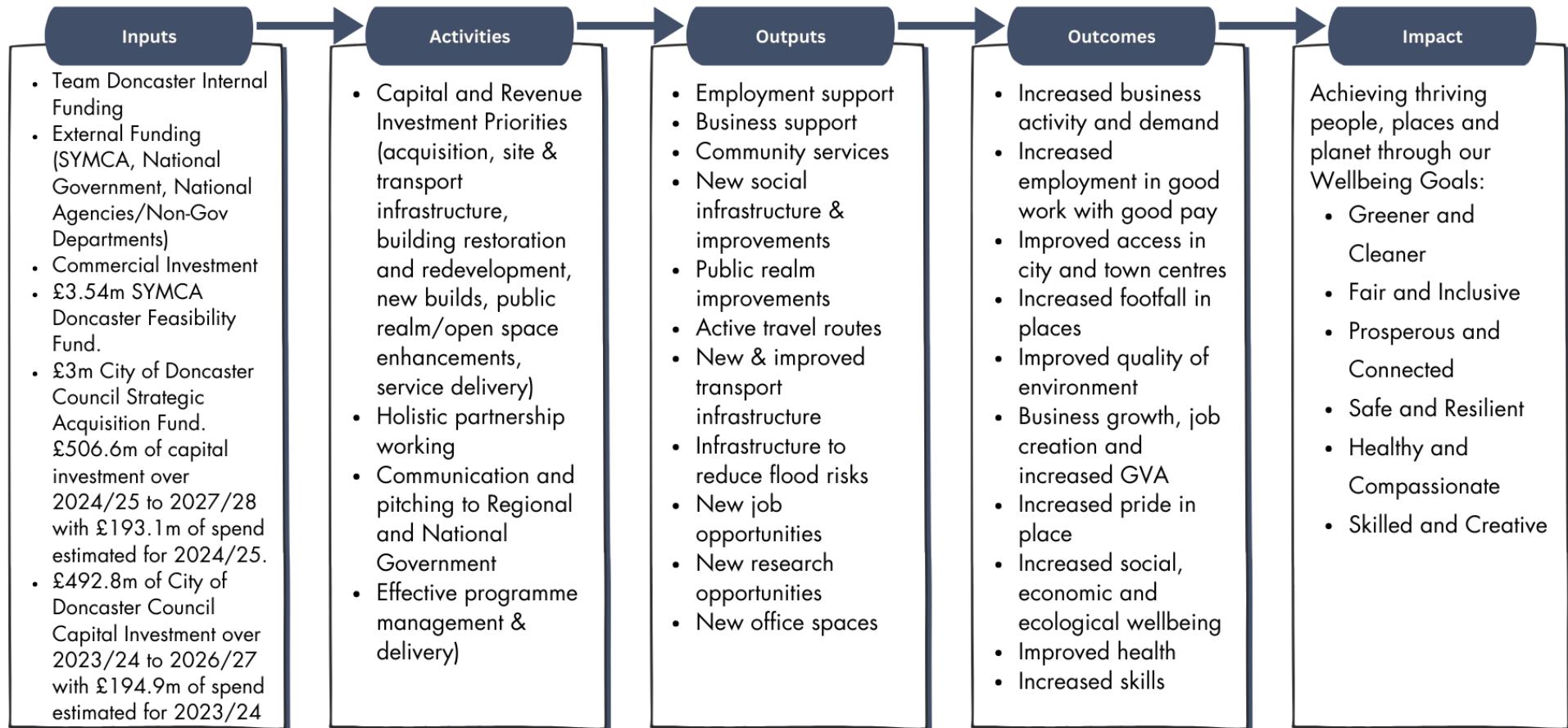


Figure 3: Theory of Change Diagram

Delivery

Key to the success of this plan is ensuring that we are in the best position to deliver and be accountable for our delivery.

Developing Our Plan

The DDT Investment Plan outlines the priorities for investment, in particular our *Strategic Priorities*. This programme will develop and change over time as projects are funded and emerging priorities take shape locally, regionally and nationally.

Investment needs to be flexible, as demonstrated over the past few years, circumstances at a national level can bleed down to create situations regionally and locally that are hard to foresee or plan for. As such, this plan will be **updated annually**, similarly to the Council's Corporate Plan and Budget Setting, to ensure that the projects fit for investment reflect the nature of what is needed borough-wide, but also within our spatial place of places.

This flexibility will also allow the plan to meet political changes. Whilst our approach and principles will be long-term, supported by some of our major projects, we must be able to scale up or down priorities depending on elected democratic mandates.

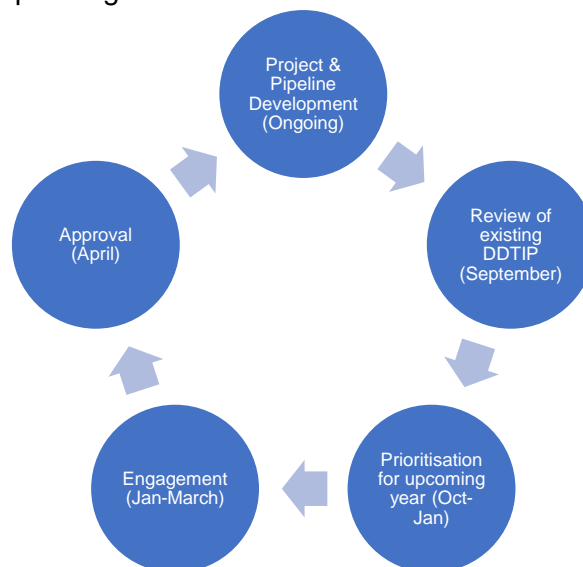


Figure 4: Doncaster Delivering Together Investment Plan - Update Timeline Process

Governance

Team Doncaster is formally recognised as the strategic partnership of organisations and individuals that spans the public, private, voluntary and community sectors. This partnership oversees the delivery and achievements of Doncaster Delivering Together and will play a vital role in the delivery of this investment plan.

Underneath the Team Doncaster umbrella there are numerous boards and partnerships that help progress our Wellbeing Goals and the delivery of the Great 8. The Team Doncaster Coordinating Group (TDCG) supports the Team Doncaster Partnership Executive by having an overview of all groups and focusing in on threats, issues and actions to ensure effective delivery. TDCG will have Team Doncaster oversight of this investment plan to ensure it delivers on Doncaster Delivering Together and partnership working.

Within City of Doncaster Council, the Capital and Major Projects (CAMP) Board has officer oversight of the development of capital major projects, including monitoring and the prioritisation of the capital pipeline.

Capacity to Deliver

City of Doncaster Council and Team Doncaster partners have an excellent track record of delivering major capital and revenue projects, including those funded from external investment.

To support capacity for delivery, SYMCA developed a Doncaster Feasibility Fund (DFF) to:

- Relieve capacity constraints and improve capability;
- Reduce reliance on external expertise;
- Develop plans into a pipeline or programmes and projects and ensure project lifecycle funding is available, particularly for revenue-based schemes.

Doncaster has been allocated an initial £3.54m DFF, providing support across:

- | | |
|-------------------------------|----------------------------------|
| • Commercial Project Delivery | • Business Doncaster |
| • Strategic Asset Management | • Masterplanning |
| • Policy and Investment | • Legal, Procurement and Finance |
| • Monitoring and Compliance | • External Resource |
| • Major Projects Delivery | |

Capacity to deliver has to also reflect the circumstances in which the delivery takes place. As inflationary pressures increase, and the cost and time to deliver investment projects, especially capital projects, increases, how we deliver investment has to become flexible. Our annual approach to DDTIP will allow for us to reconsider asks alongside delivery pressures. Potential funding must reflect this.

Measuring Success

Team Doncaster's plans and Doncaster Delivering Together will only be a success if we start to turn the curves on key metrics across the wellbeing goals.

To support this a Doncaster Delivering Together Dashboard has been launched that provides public access to a range of performance indicators for each of the six wellbeing goals. The Dashboard presents Tier 1 'core' indicators as well as a more detailed Tier 2 set. The dashboard can be accessed on the [Team Doncaster website](#).

The purpose of the Dashboard is not to describe all things across the borough in great detail, as its value is to bring a high-level assessment to enable us to see the whole borough picture. It will prompt discussion and potentially further research and analyses into Doncaster's key challenges and opportunities, including for investment. This plan will do this through the investment principles and priorities outlined in this plan.

Success can also be tracked using the [South Yorkshire Data and Intelligence Hub](#) which aligns to the UK Government's Levelling Up White Paper and provides further indication into how positive change is being achieved in Doncaster

Glossary

CAMP – Capital and Major Projects

CAP – Capital Funding

DDT – Doncaster Delivering Together

DDTIP – Doncaster Delivering Together Investment Plan

DFF – Doncaster Feasibility Fund

DLUHC – Department for Levelling Up, Housing and Communities

GVA – Gross Value Added

ICS – Integrated Care Systems

IZ – Investment Zone

LEP – Local Economic Partnership

NCATI – National College for Advanced Transport and Infrastructure

REV – Revenue Funding

REPF – Rural England Prosperity Fund

SEP – Strategic Economic Plan

SYMCA – South Yorkshire Mayoral Combined Authority

TDCG – Team Doncaster Coordinating Group

UKSPF – UK Shared Prosperity Fund

UTC – University Technical College